

## Chief Operating Officer Center ("COO Center") Supported by Investment Business Advisors, LLC

Providing "Best Practice" Advice to Alternative Firm CEOs, CIOs, COOs, CFOs and Functional Heads

## Lessons Learned 2008-09 Financial Crisis:

Private Fund Terms (PPM)

"Side Letters"

Transparency

Liquidity/Illiquidity

Portfolio Diversification

Low/No Correlation

**Explicit "Downside Protection" Allocations** 

Leverage: Use and Misuse

Valuation Issues

"Side Pockets"

**Risk Management Capabilities** 

**Credit Facility Issues** 

Firm & Fund Leadership Challenges

Management & Governance Standards and Skills

## "Alignment Of Interests"

- Investor Interests
- Investment Manager Interests

## Need for Expanded and Enhanced "Due Diligence" Capabilities:

- Traditional Investment Due Diligence
- Firm/Manager Due Diligence
- Fund/Account Due Diligence
- Traditional "Operational Due Diligence" ("OPS DD")
- Investment Business Process Due Diligence

Need for True "Culture of Compliance"

**High Quality Ongoing Investor Communications**